

REPRESENTATIVE PROJECTS

Starwood branded boutique hotel development		
Aloft Plano, TX	136	Developer responsibility including site selection, contract negotiations, FFE, Technology, OSE and construction.
Aloft Frisco, TX	136	
Aloft Las Colinas, TX	136	
Aloft San Antonio Airport, TX	141	
Resort Hotels & Land Planning		
Westin Savannah Harbor Resort Savannah, GA	403	Project management, JV management in partnership with CSX Realty, development services.
Truman Annex Key West, FL	500	Feasibility analysis & market study, financial consulting.
Kona Village Resort Kona, Hawaii	125	Acquisition, financing, renovation, management, sale.
Westin La Cantera Resort San Antonio, TX	508	Planning, development services.
Grande Butte Hotel Mt. Crested Butte, CO	263	Project management, development services, management.
Playacar Resort, Cancun, Mexico Hotel Rooms with Golf, Tennis, Marina Single Family Home Sites Condominiums	300 600 200	Land acquisition, resort planning, design, development, financing, management, sale.
Tropica Sands Playa de Jaco, Costa Rica	204	Acquisition, construction planning, marketing, entitlements.
Key West Resort Key West, FL	225	Planning and entitlements.
Westin Stonebriar Resort Frisco, TX	301	Planning, coordination, development services.
Regal McCormick Ranch Scottsdale, AZ	125	Management, renovation.
Morgan Run Country Club Rancho Sante Fe, CA	66	Acquisition, redevelopment, redesign and reposition of private country club.
Full Service Hotels		
Lansing Clarion Hotel Lansing, MI	290	Project financing, management.
Clarion Riverfront Towers St. Louis, MO	879	Project financing, management, brand conversion.
Sheraton Inn Buffalo Airport Buffalo, NY	292	Management, project financing.

Regal University Hotel (Duke Univ) Durham, NC	313	Management, brand conversion.
Sheraton Denver Tech Center Denver, CO	600	Development, project financing, management.
Regal Harvest House Boulder, CO	269	Management, brand conversion.
Westin Detroit Airport Detroit, MI	404	Planning, venture coordination, development services, management.
Eldorado Hotel Santa Fe, NM	218	Development, management, project financing.
Westin Hotel Portland Portland, OR	205	Planning, design, program, JV project management, development services.
Westin Riverwalk San Antonio, TX	473	Planning, development services, management.
Le Méridien President Dakar, Senegal	378	Hotel evaluation and operational review.

Golf & Country Clubs

Sweetwater Country Club Sugarland, TX		Acquisition and repositioning of large upscale country club.
Clubs at Stonebridge Ranch McKinney, TX		Acquisition and repositioning of upscale country club.
Pecan Grove Plantation Richmond, TX		Acquisition, repositioning including clubhouse construction of upscale country club.
Trophy Club Country Club Trophy Club, TX		Acquisition and repositioning of upscale country club.
Red Mountain Ranch Country Club Mesa, AZ		Acquisition and repositioning of upscale country club.

Development Services

Element Omaha Midtown Crossing Omaha, NE	132	Provide development services including design, brand requirements, OSE, FFE and technology specification, purchasing and installation oversight.
Saint Georges Hotel Marne La Vallee, France		Design, development and governmental approvals.
Matt Lowe's Cay Abaco, Bahamas		Planning, design and development.

Historic Renovation

Clarion Hotel New Orleans, LA		Project management for historic renovation of 750-room Canal Street hotel in New Orleans.
Book Cadillac Hotel Detroit, MI		Historic renovation design and planning of historic landmark hotel.
21C Louisville, KY		Planning and management of historic renovation into a boutique hotel, upscale dining and gallery in downtown Louisville.